# 990 Form

### **Return of Organization Exempt From Income Tax**

0004

2021

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

7/1/2021 6/30/2022 For the 2021 calendar year, or tax year beginning and ending C Name of organization D Employer identification number Check if applicable: Rural Community Action Ministry Address change Number and street (or P.O. box if mail is not delivered to street address) Room/suite 23-7072697 Name change E Telephone number 81 Church Hill Road ZIP code Initial return City or town State 207-524-5095 \_eeds ME 04263 Final return/terminated Foreign country name Foreign province/state/county Foreign postal code 470.665 Amended return G Gross receipts \$ F Name and address of principal officer: Application pending Yes X No H(a) Is this a group return for subordinates? Janice Daku PO Box 231, Wayne, ME 04284 H(b) Are all subordinates included? Yes If "No," attach a list. See instructions X 501(c)(3) Tax-exempt status: 501(c) ( ) < (insert no.) 4947(a)(1) or 527 Website: ▶ www.rcam.net **H(c)** Group exemption number ▶ Form of organization: X Corporation Other > M State of legal domicile: Trust Association L Year of formation: 1970 ME Part I Briefly describe the organization's mission or most significant activities: The Rural Community Action Ministry (RCAM) Activities & Governance mission is to reach out to people of rural Maine who are in need and assist them to help themselves. RCAM addresses proverty in a manner that sustains or increases self-dignity. Check this box | | | | if the organization discontinued its operations or disposed of more than 25% of its net assets. 2 3 8 Number of independent voting members of the governing body (Part VI, line 1b) . . . . . . . 8 Total number of individuals employed in calendar year 2021 (Part V, line 2a) . . . . . . . . . . . 5 57 6 Total unrelated business revenue from Part VIII, column (C), line 12. 7a 0 Net unrelated business taxable income from Form 990-T, Part I, line 11. 0 **Current Year** 385,599 442,654 9 15,710 1,275 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . . . . . . 1,032 10 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . . 34.408 9,553 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12). 12 421,282 468,949 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) . . . . . . 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10). 195,958 200,780 Professional fundraising fees (Part IX, column (A), line 11e) . . . . . . . . . 16a Total fundraising expenses (Part IX, column (D), line 25) ▶ Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . . . 152,524 178,004 17 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25). 18 348,482 378,784 Revenue less expenses. Subtract line 18 from line 12. 19 72.800 90.165 **Beginning of Current Year End of Year** Balances Total assets (Part X, line 16). . 661,864 763,722 20 Total liabilities (Part X, line 26) . . . . . . . . . . . . 458,497 21 455,391 22 Net assets or fund balances. Subtract line 21 from line 20 . 203.367 308,331 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 10/24/2022 Sign Signature of officer Here Janice Daku **Executive Director** Type or print name and title Print/Type preparer's name Preparer's signature PTIN Check Paid Ronald Smith Ronald Smith 5/3/2023 self-employed P01481996 **Preparer** Firm's name ► RHR Smith & Company Firm's EIN ► 04-3383155 **Use Only** Firm's address ▶ 3 Old Orchard Road, Buxton, ME 04093 207-929-4606 Phone no. X Yes

Form 9	90 (2021)	Rural Community Action Ministry	23-7072697	Page <b>2</b>
	rt III	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III		X
1	Our purp	escribe the organization's mission: pose is to work with people to meet their needs for safe and adequate shelter, food and basic well-being in a manner that maintains or improves their self worth http://www.nity.		
2	the prior	organization undertake any significant program services during the year which were not listed or Form 990 or 990-EZ?	on Yes	X No
3	Did the o	organization cease conducting, or make significant changes in how it conducts, any program?	Yes	X No
4	Describe expense	describe these changes on Schedule O.  the organization's program service accomplishments for each of its three largest program services. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants an expenses, and revenue, if any, for each program service reported.		
4a	who are kinds of electric s months two-unit time. The is one the	) (Expenses \$ 128,631 including grants of \$ ) (Ress Prevention and Shelter Services - Our Shelter Services Coordinator assists those people homeless or at risk of becoming homeless. They determine needs and work to determine what assistance RCAM can provide. Example of services are: eviction prevention, prevent service disconnection, partial rent payment or security deposit, heating fuel(winter only), food pantry contact and where to find clothingh and furniture. RCAM operates a duplex shelter for homeless families. The families may stay in the shelter for a limited to ransitional Unit is available to one family for up to two years. This family most often at has stayed for a bit of time at our homeless shelter and needs additional time to seek ment and all that is needed to sustain independence.		)
4b	families, rehabilita	) (Expenses \$ 85,369 including grants of \$ ) (Re sing Services offer low cost repairs to respond to the need of low-income individuals, elderly or differently abled clients by providing minor home repairs and housing ation. The work is done by professionals and volunteers from the immediate community to ne country who work to support and assist all RCAM services and clients.	venue \$	)
		\/\(\Gamma_{\text{transform}}		
4c	seniors a a subsid dining ro	) (Expenses \$ 37,162 including grants of \$ ) (Rest the acronym for RCAMs Senior Residence House. Homeless or at risk of being homeless of plus or disabled individuals able to perform activities of daily living may enter into ized lease to stay in one of four units in the senior house. Residents share the kitchen, som, laundry area, and living room. Each unit includes its own bathroom, minitor, bed and small dining/sitting area, allowing residents to enjoy privacy as they	venue \$	)

0)(Revenue \$

37,382 including grants of \$

(Expenses \$

4d

Other program services (Describe on Schedule O.)

0)

Part IV

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
•	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
7	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	_		
	assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Χ
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Χ
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes,"			1
_	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9		Χ
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	9		
10	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			
	Schedule D, Part VI	11a	Χ	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Χ
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more			
اہ	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
a	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Χ
_	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i>	11e		X
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	110		
-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X.</i>	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete</i>			
	Schedule D, Parts XI and XII	12a	Χ	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes,"			
	and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Χ
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Χ
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	מדו		
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV.	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Χ
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
40	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	40		v
20-	If "Yes," complete Schedule G, Part III	19 20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х

Par	Checklist of Required Schedules (continued)			١
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines</i>			
	24b through 24d and complete Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
<b>25</b> a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a	200		
	prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or			
	990-EZ? If "Yes," complete Schedule L, Part I	25b		Χ
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key	20		
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
-	"Yes," complete Schedule L, Part IV.	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Χ
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
29	"Yes," complete Schedule L, Part IV.  Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28c 29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	23		^
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.	31		Χ
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes,"			
22	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i>	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II,			
	III, or IV, and Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled	256		
36	entity within the meaning of section 512(b)(13)? <i>If</i> "Yes," complete Schedule R, Part V, line 2	35b		
	organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O	38	Х	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			Щ
4-	Enter the number reported in hey 2 of Form 1006. Enter 0, if not emplicable		Yes	No
1a b	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and			
-	reportable gaming (gambling) winnings to prize winners?	10	Y	

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Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a	3		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	0.10		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
_	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:	0.10		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Χ
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year	15		Х
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
10		10		
17	If "Yes," complete Form 4720, Schedule O.			
17	<b>Section 501(c)(21) organizations.</b> Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	47		
		17		
	If "Yes." complete Form 6069.			

Form 990 (2021) **Part VI** 

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No"
response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions
Check if Schedule O contains a response or note to any line in this Part VIX

	Check it Schedule O contains a response of note to any line in this Part VI		• •	Χ
Sect	ion A. Governing Body and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year   1a   9		163	NO
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar			
	committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 8			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		Χ
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		Χ
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Χ
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	_		\ \
	one or more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	74		
0	stockholders, or persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached		, ,	
	at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sect	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue (	Code.	)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Χ
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b 40-	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	40-	V	
12a b	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	12a 12b	X	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes,"</i>	120	^	
Ŭ	describe on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Χ	
b	Other officers or key employees of the organization	15b		Χ
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
_	with a taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard	4 C h		
Soct	the organization's exempt status with respect to such arrangements?	16b		
17	List the states with which a copy of this Form 990 is required to be filed			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 5	501(c)	 	
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	(-)		
	Own website X Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest po			
	and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records	<b>•</b>		
	Janice E. Daku, Executive Director (207) 524-1041			
	81 Church Hill Road, Leeds, ME 04263			

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### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Part VII **Employees, and Independent Contractors**

#### Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

	Check this box if neither the organization			

(A) Name and title	(B) Average hours per week	box,	o not che x, unless ficer and		rson irecto	than one is both an or/trustee)		( <b>D</b> ) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations
(1) Janice E Daku	40.00									
Executive Director	0.00			Χ				50,003		
(2) Ellen Eldridge	1.00									
Director	0.00	Χ						1,920		
(3) John Blancato	1.00									
Chair	0.00	Χ		Χ						
(4) Joyce Pratt	1.00									
Vice Chair	0.00	Χ		Χ						
(5) Virginia Andrews	1.00									
Secretary	0.00	Χ		Х						
(6) Robert English	1.00									
Treasurer	0.00	Χ		Х						
(7) Catherine Blake	1.00									
Director	0.00	Х								
(8) Emily Dufour	1.00									
Director	0.00	Х								
(9) Stephen Saunders	1.00									
Director	0.00	Х								
(10) Bobbie Jo Wheeler	1.00									
Director	0.00	Х								
(11)										
(12)										
(13)										
(14)										

F	Section A. Officers, Directors, 1rd	istees, key Em	pioye	ees,	and	וח ג	gnes	U	ompensated En	ipioyees (contin	iuea)	
	(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	unles er an	Pos neck ss pe	rson	e than of is both or/trust Highest compensated employee	an ee)	(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	cor	(F) lated amount of other npensation from the nization and organizations
(15)												
(16)												
(17)												
(18)												
(19)												
(20)												
(21)												
(22)												
(23)												
(24)												
(25)												
1b c d	Subtotal	ection A					 	<b>&gt; &gt; &gt;</b>	51,923 0 51,923	0 0		0
2	Total number of individuals (including but not lir reportable compensation from the organization						recei	ved				0
3	Did the organization list any <b>former</b> officer, dire employee on line 1a? <i>If "Yes," complete Sched.</i>		-				-				3	Yes No
4	For any individual listed on line 1a, is the sum of the organization and related organizations great individual.									h 	4	X
5	Did any person listed on line 1a receive or accr for services rendered to the organization? If "Ye	•			-			_			5	Х
Sec	tion B. Independent Contractors											
1	Complete this table for your five highest compe compensation from the organization. Report co										tax ye	ar.
	(A) Name and business addr	ress							( <b>B</b> ) Description of ser	vices	(C Comper	
												0
-												0
												0
2	Total number of independent contractors (include	ding but not limit	ted to	tho	se l	iste	d abo	ve)	who received			0
	more than \$100,000 of compensation from the	organization 🏻 🕨	>					0				

Page 9

Part VIII Statement of Revenue

		Check if Schedule O contains a respor	se or	note to any line in	this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
fts, Grants Amounts	1a b c d	Federated campaigns	1a 1b 1c 1d	0 0 0				000000000000000000000000000000000000000
Contributions, Gifts, Grants and Other Similar Amounts	e f	Government grants (contributions) All other contributions, gifts, grants, and similar amounts not included above	1e 1f	190,607 252,047				
	g h	Noncash contributions included in lines 1a–1f	1g		442,654			
service nue	b	SRH Rent		Busiliess Code	15,710 0	15,710		
Program Service Revenue	c d e	All other program service revenue			0 0			
<u> </u>	g 3	Total. Add lines 2a–2f			15,710			
	4 5	other similar amounts)	nd pro	ceeds <b>&gt;</b>	1,032 0 0			1,032
	6a b c	Gross rents	аı 0	(ii) Personal				
	d 7a	N (			0			
Revenue	b	other than inventory	0	0				
Other Re	c d 8a	Gain or (loss)	0	0 ▶	0			
		of contributions reported on line 1c).  See Part IV, line 18	8a 8b	4,638 1,716	2,922			
	c 9a b	Gross income from gaming activities. See Part IV, line 19	9a 9b	0	2,922			
		Net income or (loss) from gaming activities Gross sales of inventory, less returns and allowances		•	0			
sn	С	Less: cost of goods sold	<b>10b</b>	0 ▶ Business Code	0			
Miscellaneous Revenue	11a b c	All other revenue			0 0 0 6,631	6,631		
Mis	12	Total revenue See instructions			6,631	22 341	0	1.033

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).		
Check if Schedule O contains a response or note to any line in this Part IX	[	

	Check if Schedule O contains a response of note to				
Do I 8b,	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	( <b>B</b> ) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	domestic governments. See Part IV, line 21	0			
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	0			
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors,				
	trustees, and key employees	0		0	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	173,243	116,671	56,572	
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	0			
9	Other employee benefits	13,472	12,982	490	
10	Payroll taxes	14,065	8,827	5,238	
11	Fees for services (nonemployees):				
а	Management	0			
b	Legal	0			
С	Accounting	4,800	4,800		
d	Lobbying	0			
е	Professional fundraising services. See Part IV, line 17	0			
f	Investment management fees	175		175	
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A), amount, list line 11g expenses on Schedule O.)	1,700	1,692	8	
12	Advertising and promotion	0			
13	Office expenses	14,672	14,672		
14	Information technology	7,393	7,393		
15	Royalties	0			
16	Occupancy	18,580	18,580		
17	Travel	19,454	19,454		
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	75	75		
20	Interest	0			
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	17,075	0	17,075	0
23	Insurance	10,053	10,053		
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A), amount, list line 24e expenses on Schedule O.)				
а	Program Services	37,335	37,335		
b	Repairs and Maintenance	32,915	32,915		
С	Dues and Subcriptions	598	598		
d	Replacement Reserve	0	2,212	-2,212	
е	All other expenses	13,179	285	12,894	
25	Total functional expenses. Add lines 1 through 24e	378,784	288,544	90,240	0
26	Joint costs. Complete this line only if the				
	organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundraising solicitation. Check here if				
	following SOP 98-2 (ASC 958-720)				- 000 (ass t)

Part X Balance Sheet

		Check if Schedule O contains a response o	r note to	any line in this Part X .			
					(A)		(B)
					Beginning of year		End of year
	1	Cash—non-interest-bearing			122,919	1	178,200
	2	Savings and temporary cash investments		74,290	2	99,597	
	3	Pledges and grants receivable, net			0	3	0
	4	Accounts receivable, net			15,397	4	20,669
	5	Loans and other receivables from any current of	or former	officer, director,			
		trustee, key employee, creator or founder, subs	stantial c	ontributor, or 35%			
		controlled entity or family member of any of the	se perso	ns	0	5	
	6	Loans and other receivables from other disquali	fied perso	ons (as defined			
		under section 4958(f)(1)), and persons describe	d in secti	on 4958(c)(3)(B)	0	6	
Assets	7	Notes and loans receivable, net			0	7	0
SS(	8	Inventories for sale or use			0	8	
⋖	9	Prepaid expenses and deferred charges			0	9	226
	10a	Land, buildings, and equipment: cost or		Ī			
		other basis. Complete Part VI of Schedule D	10a	690,449			
	b	Less: accumulated depreciation	10b	257,254	429,753	10c	433,195
	11	Investments—publicly traded securities			19,505	11	31,835
	12	Investments—other securities. See Part IV, line			0	12	0
	13	Investments—program-related. See Part IV, lin	0	13	0		
	14	Intangible assets	0	14	0		
	15	Other assets. See Part IV, line 11	0	15	0		
	16	Total assets. Add lines 1 through 15 (must equ			661,864	16	763,722
	17	Accounts payable and accrued expenses			22,596	17	27,380
	18	Grants payable	0	18	,		
	19	Deferred revenue			16,663	19	11,773
	20	Tax-exempt bond liabilities	0	20	, -		
	21	Escrow or custodial account liability. Complete			0	21	
Ś	22	Loans and other payables to any current or for					
Liabilities		trustee, key employee, creator or founder, sub-					
ğ		controlled entity or family member of any of the			0	22	
Ë	23	Secured mortgages and notes payable to unre			419,238	23	416,238
	24	Unsecured notes and loans payable to unrelate			0	24	0
	25	Other liabilities (including federal income tax, p					<u> </u>
		parties, and other liabilities not included on line					
		Part X of Schedule D			0	25	0
	26	Total liabilities. Add lines 17 through 25			458,497		455,391
S		Organizations that follow FASB ASC 958, ch			,		
Š		and complete lines 27, 28, 32, and 33.	ieck liele				
<u>a</u>	27	Net assets without donor restrictions			93,593	27	22,807
Ba	28	Net assets with donor restrictions			109,774		285,524
pu	20	Organizations that do not follow FASB ASC			109,774	20	200,024
Ī		_	950, CHE	ck liefe			
Net Assets or Fund Balances	20	and complete lines 29 through 33. Capital stock or trust principal, or current funds				20	
ţ	29				0	29	
SSG	30	Paid-in or capital surplus, or land, building, or e			0	30	
Ä	31	Retained earnings, endowment, accumulated i			203,367	31	200 224
Š	32	Total liabilities and not essets/fund balances			· ·	32	308,331
_	33	Total liabilities and net assets/fund balances.			661,864	33	763,722

required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form **990** (2021)

### **SCHEDULE A** (Form 990)

## **Public Charity Status and Public Support**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

Rura	I Co	mmunity Action Ministry					23-70	72697	
Par	_	Reason for Public Char							
	orga	anization is not a private foundat	,	•			,		
1		A church, convention of church	es, or association o	f churches described in	n <b>section</b>	170(b)(1)	(A)(i).		
2		A school described in <b>section</b> 1	<b>170(b)(1)(A)(ii).</b> (Att	ach Schedule E (Form	990).)				
3		A hospital or a cooperative hos	pital service organiz	zation described in <b>sec</b>	tion 170(l	b)(1)(A)(iii	i).		
4		A medical research organization hospital's name, city, and state	•	nction with a hospital d	lescribed	in <b>section</b>	<b>170(b)(1)(A)(iii).</b> Er	iter the	
5		An organization operated for th section 170(b)(1)(A)(iv). (Com		je or university owned	or operate	ed by a go	vernmental unit desc	cribed in	
6		A federal, state, or local govern	ment or governmer	ntal unit described in <b>se</b>	ection 170	)(b)(1)(A)(	v).		
7	Χ	An organization that normally redescribed in <b>section 170(b)(1)</b>			m a gove	rnmental ι	unit or from the gene	ral public	;
8		A community trust described in	section 170(b)(1)(	A)(vi). (Complete Part	II.)				
9		An agricultural research organior university or a non-land-granuniversity:							je
10		An organization that normally receipts from activities related to support from gross investment acquired by the organization af	to its exempt function income and unrelated	ons, subject to certain e ed business taxable in	exceptions come (les	s; and (2) r s section (	no more than 33 1/3° 511 tax) from busine	% of its	ss
11		An organization organized and	operated exclusive	ly to test for public safe	ety. See <b>s</b> e	ection 509	)(a)(4).		
12									
a b	the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.								
	ľ	organization(s). <b>You must c</b>	complete Part IV, S	ections A and C.	·		· ·	• •	
С	Ĺ	Type III functionally integral its supported organization(s						rated wit	n,
d		Type III non-functionally in that is not functionally integr requirement (see instruction	ntegrated. A suppor rated. The organizat	ting organization opera ion generally must sati	ated in cor isfy a distr	nnection with	rith its supported org quirement and an att		
е		Check this box if the organiz	zation received a wr	itten determination fror	m the IRS	that it is a		e III	
£		functionally integrated, or Ty Enter the number of supported		ally integrated supporting	ng organiz	ation.			0
q		Provide the following information		ed organization(s)					
		Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in you	organization or governing ment?	(v) Amount of monetary support (see instructions)	other s	mount of upport (see uctions)
					Yes	No			
(A)									
(B)									
<b>(0)</b>									
(C)									
(D)									
(E)									
Tota	l						0		0

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	<b>(f)</b> Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	265,351	276,051	264,695	385,599	442,654	1,634,350
	organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
5	Total. Add lines 1 through 3	265,351	276,051	264,695	385,599	442,654	1,634,350 57,843
6	Public support. Subtract line 5 from line 4						1,576,507
	etion B. Total Support						1,010,001
	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	265,351	276,051	264,695	385,599	442,654	1,634,350
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	1,105	1,336	1,126	1,275	1,032	5,874
9	Net income from unrelated business activities, whether or not the business is regularly carried on	,	,	,	, -	,,,,	0
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	111,741	28,457	32,462	34,408	6,631	213,699
11	Total support. Add lines 7 through 10						1,853,923
12 13	Gross receipts from related activities, etc. (se <b>First 5 years.</b> If the Form 990 is for the organization, check this box and <b>stop here</b> .	nization's first, sec	ond, third, fourth, o		section 501(c)(3)		20,348
Sec	tion C. Computation of Public Su	pport Percenta	ıge				
14 15	Public support percentage for 2021 (line 6, c Public support percentage from 2020 Sched		•	· //		14 15	85.04% 85.16%
16a	6a 33 1/3% support test—2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
b	<b>33 1/3% support test—2020.</b> If the organiz box and <b>stop here.</b> The organization qualifies					•	<b>&gt;</b>
17a	10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization						
b	10%-facts-and-circumstances test—2020 15 is 10% or more, and if the organization m in Part VI how the organization meets the fac organization	eets the facts-and- cts-and-circumstan	circumstances tes ces test. The orga	t, check this box an nization qualifies as	nd <b>stop here</b> . Expl s a publicly support	ain ted	· · · · • <b>•</b> _
18	<b>Private foundation.</b> If the organization did r	not check a box on	line 13, 16a, 16b,	17a, or 17b, check	this box and see		
	instructions						• 1

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	-		, 1	7		
Cale	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	<b>(e)</b> 2021	(f) Total
1	Gifts, grants, contributions, and membership fees						
•	received. (Do not include any "unusual grants.")						0
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						0
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						0
4	Tax revenues levied for the						
	organization's benefit and either paid to						_
	or expended on its behalf						0
5	The value of services or facilities						
	furnished by a governmental unit to the						0
•	organization without charge	0	0	0	0	0	0
6	<b>Total.</b> Add lines 1 through 5	U	0	0	0	U	U
/a	received from disqualified persons						0
h	Amounts included on lines 2 and 3						0
J	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						0
С	Add lines 7a and 7b	0	0	0	0	0	0
8	Public support (Subtract line 7c from						
	line 6.)						0
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6	0	0	0	0	0	0
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources						0
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975	_			_	_	0
	Add lines 10a and 10b	0	0	0	0	0	0
11	Net income from unrelated business						
	activities not included on line 10b, whether						•
40	or not the business is regularly carried on .						0
12	Other income. Do not include gain or						
	loss from the sale of capital assets (Explain in Part VI.)						0
12	Total support. (Add lines 9, 10c, 11,						0
13	and 12.)	0	0	0	0	0	0
14	First 5 years. If the Form 990 is for the orga					<u> </u>	
•	organization, check this box and <b>stop here</b> .			•	. , , ,		
Sec	ction C. Computation of Public Su						<u> </u>
15	Public support percentage for 2021 (line 8, c			(f))		15	0.00%
	Public support percentage from 2020 Sched	. ,	•	. , ,		16	0.00%
	tion D. Computation of Investmen						
17	Investment income percentage for 2021 (line	e 10c, column (f), di	vided by line 13, c	olumn (f))		17	0.00%
18	Investment income percentage from 2020 Sc	chedule A, Part III, I	ine 17			18	0.00%
19a	33 1/3% support tests—2021. If the organi						<del>-</del>
	not more than 33 1/3%, check this box and s	-			-		▶ 🔼
b	33 1/3% support tests—2020. If the organi						. —
	line 18 is not more than 33 1/3%, check this		=				<del></del>
20	<b>Private foundation.</b> If the organization did r	not check a box on l	line 14, 19a, or 19	b, check this box a	ind see instructions	8	

#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section	A. All	Sup	porting	Org	anizations
---------	--------	-----	---------	-----	------------

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- **c** Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
35		
3с		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
00		
9c		
405		
10a		
10b		
edule A (Fo	rm 990	) 2021

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Rural Community Action Ministry

Part I	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
0 41	detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations		Vaa	Na
4			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations	1		ı
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations	'		
Occur	on b. All Type in Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have			
	a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
Sacti	on E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instru	ction	e)	
' a	The organization satisfied the Activities Test. Complete <b>line 2</b> below.	Cuon	<b>s</b> ).	
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	nstruct	ions).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
1-	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>	-5		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI</b> .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Ves" describe in Part VI the role played by the organization in this regard	3h		

Type III Non-Functionally Integrated 509(a)(3) Supporting (			
1 Check here if the organization satisfied the Integral Part Test as a qualifying	•		,
instructions. All other Type III non-functionally integrated supporting orga	anizations	s must complete Sections	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year
1 Net short-term capital gain	1		(optional)
Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4	0	0
5 Depreciation and depletion	5	U	
6 Portion of operating expenses paid or incurred for production or collection of	-		
gross income or for management, conservation, or maintenance of property			
held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	0	0
Adjusted Net Income (Subtract lines 5, 6, and 7 from line 4)	- 10	U	(B) Current Year
Section B - Minimum Asset Amount		(A) Prior Year	(optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d	0	0
e Discount claimed for blockage or other factors			
(explain in detail in <b>Part VI</b> ):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3	0	0
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
see instructions).	4	0	0
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5	0	0
6 Multiply line 5 by 0.035.	6	0	0
7 Recoveries of prior-year distributions	7	0	0
8 Minimum Asset Amount (add line 7 to line 6)	8	0	0
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	1		0
2 Enter 0.85 of line 1.	2		0
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3		0
4 Enter greater of line 2 or line 3.	4		0
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		0
7 Check here if the current year is the organization's first as a non-functional	ılly integr	ated Type III supporting o	organization (see
instructions).			

Part '	Type III Non-Functionally Integrated 509(a)(3	) Supporting Organi	zations (continued)	
Section	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe	empt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt	ot purposes of supported		
	organizations, in excess of income from activity	2	1	
3	Administrative expenses paid to accomplish exempt purpos	es of supported organiza	ations 3	1
4	Amounts paid to acquire exempt-use assets		4	,
5	Qualified set-aside amounts (prior IRS approval required—	provide details in <b>Part VI</b>	) 5	i
6	Other distributions (describe in Part VI). See instructions.		6	i
7	Total annual distributions. Add lines 1 through 6.		7	0
8	Distributions to attentive supported organizations to which the	he organization is respor	nsive	
	(provide details in Part VI). See instructions.		8	
9	Distributable amount for 2021 from Section C, line 6		9	
10	Line 8 amount divided by line 9 amount	<u> </u>	10	
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6			0
2	Underdistributions, if any, for years prior to 2021			
	(reasonable cause required—explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2021			
a	From 2016			
b	From 2017			
C	From 2018 0			
d	From 2019 0			
е	From 2020 0			
f	<b>Total</b> of lines 3a through 3e	0		
<u>g</u>	Applied to underdistributions of prior years			0
<u>h</u>	Applied to 2021 distributable amount			0
	Carryover from 2016 not applied (see instructions)			
	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.	0		
4	Distributions for 2021 from			
	Section D, line 7: \$ 0			
	Applied to underdistributions of prior years			0
	Applied to 2021 distributable amount			0
<u>c</u>	Tremainder: Cabract miles in and ib nem mile i.	0		
5	Remaining underdistributions for years prior to 2021, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in <b>Part VI</b> . See instructions.			0
6	Remaining underdistributions for 2021. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, <i>explain</i>			
	in Part VI. See instructions.			0
7	Excess distributions carryover to 2022. Add lines 3j			
	and 4c.	0		
8	Breakdown of line 7:  Excess from 2017			
<u>a</u>				
<u> </u>				
	Excess from 2019			
d	Excess from 2021			
u	LAUGOO II UIII ZUZI			

Schedule A (F	orm 990) 2021 Rural Community Action Ministry	23-7072697	Page <b>8</b>
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or	17b: Part	
	III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV,		
	B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines		
	3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V,	Section E,	
	lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)		

### Schedule B

(Form 990)

### **Schedule of Contributors**

OMB No. 1545-0047

2021

Department of the Treasury

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

Name of the organizationEmployer identification numberRural Community Action Ministry23-7072697Organization type (check one):

Filers of: Section: Form 990 or 990-EZ X 501(c)( 3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific. literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions 

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization

Employer identification number

23-7072697

Rural Con	nmunity Action Ministry		23-7072697
Part I	Contributors (see instructions). Use duplicate cop	ies of Part I if additional space is r	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Town of Greene  220 Main Street  Greene ME 04236  Foreign State or Province: Foreign Country:	\$9,000	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	Ladd Foundation PO Box 7 Wayne ME 04284 Foreign State or Province: Foreign Country:	\$ 10,000	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	Maine Community Foundation  245 Main Street  Ellsworth ME 04605  Foreign State or Province:  Foreign Country:	\$ 32,500	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	United Way of Androscoggin County PO Box 888 Lewiston ME 04243-0888 Foreign State or Province: Foreign Country:	\$ 40,365	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	United Way of Kennebec Valley  121 Commercial Street  Augusta ME 04330  Foreign State or Province:  Foreign Country:	\$ 23,500	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	John T. Gorman Foundation  One Canal Plaza Suite 800  Portland ME 04101  Foreign State or Province:  Foreign Country:	\$17,000	Person X Payroll Noncash  (Complete Part II for noncash contributions.)

Name of organization

Rural Community Action Ministry

Employer identification number
23-7072697

Part I	Contributors (see instructions). Use duplicate cop	ies of Part I if additional space is r	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	Maine State Housing Authority  353 Water St  Augusta ME 04330  Foreign State or Province: Foreign Country:	\$135,129	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	Maine Association of Realtors  19 Community Drive  Augusta ME 04330  Foreign State or Province: Foreign Country:	\$ 20,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	Preble Street  55 Portland St  Portland ME 04101  Foreign State or Province: Foreign Country:		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	Atlantic Charitable Fund PO Box 32 Beaufort SC 29901 Foreign State or Province: Foreign Country:	\$10,000	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11	Anonymous through Wells Fargo One North Jefferson St Louis MO 63103 Foreign State or Province: Foreign Country:	\$ 15,202	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	Foreign State or Province: Foreign Country:	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

Pural Community Action Ministry

23-7072697

23-7072697 Rural Community Action Ministry Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (a) No. (c) (d) from FMV (or estimate) Description of noncash property given Date received (See instructions.) Part I Publicly traded securities 11 15,202 8/13/2021 (a) No. (c) (b) FMV (or estimate) from Description of noncash property given Date received Part I (See instructions.) (a) No. (c) (b) (d) FMV (or estimate) from Description of noncash property given Date received Part I (See instructions.) (a) No. (c) (b) (d) FMV (or estimate) from Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) No. (c) (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I

Name of org					Employer identification number				
	munity Action Ministry  Exclusively religious, charitable, etc., c			منا اممطانه	23-7072697				
Part III	(10) that total more than \$1,000 for the y		_						
	the following line entry. For organizations	_		-					
	contributions of \$1,000 or less for the yea								
	Use duplicate copies of Part III if additiona				· · · · · · · · · · · · · · · · · · ·				
(a) No. from Part I	(b) Purpose of gift		) Use of gift	(0	l) Description of how gift is held				
	(e) Transfer of gift								
	Transferee's name, address, and	Relatio	onship of	transferor to transferee					
	For. Prov. Country								
(a) No. from Part I	(b) Purpose of gift	(c	(c) Use of gift (d		d) Description of how gift is held				
	(e) Transfer of gift								
		71D . 4	5.4						
	Transferee's name, address, and	ZIP + 4	Relatio	onsnip of	transferor to transferee				
	For. Prov. Country								
(a) No. from Part I	(b) Purpose of gift	(c	) Use of gift	(0	l) Description of how gift is held				
		(a) T	ranefor of aift						
	(e) Transfer of gift								
	Transferee's name, address, and	ZIP + 4	Relatio	nship of	transferor to transferee				
	For. Prov. Country								
(a) No. from Part I	(b) Purpose of gift	(c)	Use of gift (		l) Description of how gift is held				
	(e) Transfer of gift								
	Transferee's name, address, and	Relatio	Relationship of transferor to transferee						
	For. Prov. Country								

### **SCHEDULE D** (Form 990)

Department of the Treasury

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

OMB No. 1545-0047

Open to Public

Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service Name of the organization Employer identification number Rural Community Action Ministry Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds 1 Total number at end of year . . . . . . . 2 Aggregate value of contributions to (during year) . . . Aggregate value of grants from (during year) . . . . 3 Aggregate value at end of year . . . . . 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . . . . . 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year c Number of conservation easements on a certified historic structure included in (a) . . . . . 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 Number of states where property subject to conservation easement is located 4 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of No Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: 

**b** Assets included in Form 990, Part X.

Part	Organizations Maintaining C										
3	Using the organization's acquisition, ac	cessio	n, and other	records,	check any	of the follow	ing that	make significar	nt use of it	s	
	collection items (check all that apply):				-						
а	Public exhibition			d	Loan or	exchange pr	ogram				
b	Scholarly research			е	Other						
С	Preservation for future generations	8			_						
4	Provide a description of the organization		lections and	explain h	ow they fu	irther the org	anizatio	on's exempt pur	ose in Pa	art	
	XIII.			•	,	J					
5	During the year, did the organization so	olicit or	receive dor	ations of	art, histori	cal treasures	, or othe	er similar			
	assets to be sold to raise funds rather t	than to	be maintain	ed as par	t of the org	ganization's c	ollectio	n?	Ye	es 🔃	No
Part	IV Escrow and Custodial Arran	geme	ents.								
	Complete if the organization a			n Form 9	990, Part	IV, line 9, d	or repo	rted an amou	nt on Fo	m	
	990, Part X, line 21.				•		•				
1a	Is the organization an agent, trustee, co	ustodia	an or other ir	ntermediar	y for conti	ributions or of	ther ass	sets not			
	included on Form 990, Part X?				-				Y	es	No
b	If "Yes," explain the arrangement in Pa	rt XIII a	and complet	e the follo	wing table	:					
									Amount		
С	Beginning balance						10	C			0
d	Additions during the year						10	d			
е	Distributions during the year						16	e			
f	Ending balance						11	f			0
2a	Did the organization include an amount	t on Fo	rm 990, Par	t X, line 2	1, for escr	ow or custodi	ial acco	ount liability?	Y	es X	No
b	If "Yes," explain the arrangement in Pa	rt XIII.	Check here	if the expl	anation ha	as been provi	ided on	Part XIII			
Part				<u> </u>		<u>'</u>					
ı art	Complete if the organization a	nswei	red "Yes" o	n Form 9	990 Part	IV line 10					
	Complete ii the organization a		Current year		or year	(c) Two years		(d) Three years bad	ck (e) Fo	ur years	back
1a	Beginning of year balance	(4)	0		0	(6) 1110 years	0	(4)	0	<u> you.o</u>	0
b	Contributions						Ů				
C	Net investment earnings, gains,										
·	and losses										
d	Grants or scholarships										
e	Other expenditures for facilities										
C	and programs										
f	Administrative expenses										
	End of year balance		0		0		0		0		0
g 2	Provide the estimated percentage of th	e curre		L		l Jumn (a)) hel			<u> </u>		
a	Board designated or quasi-endowment		ont your ond	%	c 19, oc		u us.				
b	Permanent endowment		%								
C		%									
•	The percentages on lines 2a, 2b, and 2		ıld equal 100	0%.							
3a	Are there endowment funds not in the		•		on that are	held and ad	ministei	red for the			
	organization by:									Yes	No
	(i) Unrelated organizations								3a(i)		
	(ii) Related organizations								3a(ii)		
b	If "Yes" on line 3a(ii), are the related or								3b		
4	Describe in Part XIII the intended uses	-		-							
Part											
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.											
	Description of property		(a) Cost or of			or other basis		Accumulated		ook value	<del></del>
			(investr		` '	other)		depreciation	(=, =	. 3.40	
1a	Land			0		50,655				5	0,655
b	Buildings	†		0		620,615		245,784		37	4,831
С	Leasehold improvements	+		0		0		0			0
d	Equipment	f		0		19,179		11,470			7,709
е	Other	<u> </u>		0		0		0			0
Total	. Add lines 1a through 1e. (Column (d) n		qual Form 99	90, Part X,	column (l	B), line 10c.)		•		43	3,195

	omplete if the organization answered "	Yes" on Form 990,	Part IV, line 11b. See Form 9	90, Part X, line 12.
(	(a) Description of security or category (including name of security)	(b) Book value	<b>(c)</b> Method of va Cost or end-of-year n	luation: narket value
(1) Financial de	erivatives	0		
` '	d equity interests	0		
(3) Other				
(B)				
(G) (H)				
	n) must equal Form 990, Part X, col. (B) line 12.) . ►	0		
	vestments—Program Related.			
С	omplete if the organization answered "	Yes" on Form 990,	Part IV, line 11c. See Form 9	90, Part X, line 13.
	(a) Description of investment	(b) Book value	<b>(c)</b> Method of va Cost or end-of-year n	luation: narket value
(1)				
(2)				
(3)				
(4)				
(5)				
(6) (7)				
(8)				
(9)				
• •	n) must equal Form 990, Part X, col. (B) line 13.) . ▶	0		
	ther Assets.			
C	omplete if the organization answered "	Yes" on Form 990,	Part IV, line 11d. See Form 9	90, Part X, line 15.
	(a) Descrip	tion		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6) (7)				
(8)				
(9)				
	n (b) must equal Form 990, Part X, col. (B) lin	ne 15.)		0
	ther Liabilities.	,		
С	omplete if the organization answered "`	Yes" on Form 990,	Part IV, line 11e or 11f. See l	Form 990, Part X,
	ne 25. (a) Descriptio	on of liability		(b) Book value
(1) Federal ind		,		0
(2)				-
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
T ( 1 ( ) ( )	n (b) must equal Form 990, Part X, col. (B) lin	ne 25.) .   .   .   .   .		0

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.

Х

Par	Reconciliation of Revenue per Audited Financial Statements Complete if the organization answered "Yes" on Form 990, Part			turn.	
1	Total revenue, gains, and other support per audited financial statements			1	467,741
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			-	407,741
a	Net unrealized gains (losses) on investments	2a	-2,924		
a b	Donated services and use of facilities	2b	-2,324		
		2c			
C C	Recoveries of prior year grants	2d			
d	Add lines 2a through 2d			20	-2,924
e	Subtract line 2e from line 1			2e 3	470,665
3 4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	i		-	470,003
+ a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
a b	Other (Describe in Part XIII.)		-1,716		
	Add lines <b>4a</b> and <b>4b</b>	_	•	4c	-1,716
5	Total revenue. Add lines <b>3</b> and <b>4c.</b> ( <i>This must equal Form 990, Part I, line 12.</i> ).			5	468,949
Part			•		
rait	Complete if the organization answered "Yes" on Form 990, Part			vetuiii.	
1	Total expenses and losses per audited financial statements			1	362,777
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			•	002,777
– a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b	-17,723		
C	Other losses	2c	11,120		
d	Other (Describe in Part XIII.)	2d	1,716		
e	Add lines 2a through 2d		· · · · · · · · · · · · · · · · · · ·	2e	-16,007
3	Subtract line <b>2e</b> from line <b>1</b>			3	378,784
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				,
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines <b>4a</b> and <b>4b</b>			4c	0
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	378,784
Part	XIII Supplemental Information.				
Provid	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; F	Part IV, I	ines 1b and 2b; Par	t V, line	4; Part X, line
	rt XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to pro				
Part >	(I Line 4b Direct Fundraising expenses are offsetting revenues on Form 990, but	are			
	9	_=====			
prese	nted in total expenses on the audited financial statements in accordance with GA	AP.			
D = = 4 \	VIII in a 2d Diseat Foundation of a consequence of a thing resonance on Foundation of	4			
Part /	(II Line 2d Direct Fundraising expenses are offsetting revenues on Form 990, but	ı are			
prese	nted in total expenses on the audited financial statements in accordance with GA	AAP.			
Part >	(Line 2 The Ministry is exempt from federal income taxes under Section 501(c)     (2)     (3)     (4)     (4)     (5)     (6)     (7)     (7)     (7)     (7)     (8)     (9)     (10)	3) of			
the In	ternal Revenue Code and applicable state law. The accounting standards on acc	counting	1		
	9		<b>-</b>		
for un	certainty in income taxes address the determination of whether tax benefits clair	ned			
or exi	pected to be claimed on a tax return should be recorded in the financial statemer	nts			
01 0/1	social to be diamined on a tax recarr should be received in the minimizer statement				
Unde	r that guidance, the Ministry may recognize the tax benefit from an uncertain tax				
positi	on only if it is more likely than not that the tax position will be sustained on				
exam	ination by taxing authorities based on the technical merits of the position. Examp	les			
of tax	positions include the tax-exempt status of the Ministry and various positions				
relate	d to the potential sources of unrelated business taxable income. The tax benefits	5			

Part XIII Supplemental Information (continued)
recognized in the financial statements from a tax position are measured based on the
largest benefit that has a greater than 50% likelihood of being realized upon ultimate
settlement. Management believes that there were no potential sources of unrelated business
taxable income subject to tax for the year ended June 30, 2022. Accordingly, no provision
for income taxes has been made. The Ministry files its forms 990 in the U.S. federal
jurisdiction and the office of the state's attorney general for the State of Maine. The
Ministry is generally no longer subject to examination by the Internal Revenue Service for
years before 2019.

### SCHEDULE O (Form 990)

Department of the Treasury

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public

Inspection

Internal Revenue Service
Name of the organization

Employer identification number

Rural Community Action Ministry 23-7072697 Form 990, Part III, Line 4d: Program Service Expenses: 19,563, Grants and allocations: 0, Revenue: 0 Volunteers are a critical component of all RCAM services. From the immediate community to across the country, professionals and volunteers work to support and assist all RCAM services and people. Volunteers may work one-on-one with clients in their homes, or volunteers may come to us as a group from a business or church and spend the day or a week with us. The list of volunteer jobs is endless. Form 990, Part III, Line 4d: Program Service Expenses: 17,819, Grants and allocations: 0, Revenue: 0 Hunger Prevention services are made up of a gardening program and a hunger awareness/elimination activity. Our Gardening Service works to encourage and assist the elderly, disabled, and persons experiencing financial hardship to eliminate hunger and improve nutrition by helping them to grow and preserve their own food. This service offers seeds, seedlings, tilling, information, site visits, and consultation to support and encourage successful food production. Gardening services can also match new gardeners with experienced volunteer gardeners for additional support and assistance. RCAM is active in 4 Hunger Coalitions that address local food insecurity. These coalitions include members of the 13 communities served by RCAM. The coalition activities include weekend and summer food-availability for school-aged kids, community hunger & resource awareness, and stabilizing food programs in the area. Form 990, Part VI, Line 12c: All Board members and staff provide a written attestation to RCAM affirming that they do not have a conflict of interest annually. Copies of written attestations are kept on file for monitoring purposes Form 990, Part VI, Line 11b: The 990 is included in the Board packets for review, comment and acceptance before it is filed. Form 990, Part VI, Line 15a: The Board reviews and approves the Executive Director's salary annually.

Schedule O (Form 990) 2021	Page	<sub>=</sub> 2
Name of the organization	Employer identification number	
Rural Community Action Ministry	23-7072697	